



September 29, 2025

TO: Regional Representatives and Member LAFCOs

FROM: Wendy Root Askew, CALAFCO Election Committee Chair
CALAFCO Election Committee Members

RE: **Election Committee Report for 2025 CALAFCO Board Elections**

In accordance with CALAFCO Bylaws and Nomination and Election Procedures, the CALAFCO Election Committee solicited nominations for the regional election of the seven open director positions on the CALAFCO Board of Directors. The elections will be conducted during the regional caucuses to be held at the annual conference on Thursday, October 23, 2025, beginning at 8:00 a.m., at the Wyndham San Diego Bayside, San Diego, California. Any seat not filled through the regional caucus election process will be filled pursuant to CALAFCO Bylaws through an at-large election for one term at the Annual Business Meeting on Thursday, October 23, 2025 beginning at 9:00 a.m.

Attached is a list of the candidates nominated within each of the regions for their respective city, county, special district and public member seats. Pursuant to CALAFCO Policy 5.7.6.b, candidate names are listed on the report and ballot in the order in which they were received. Nominations from the floor will also be solicited during the caucus election process. All terms are two years.

Member LAFCOs in good standing who are not in attendance at the annual meeting and who have requested an electronic ballot, may vote in advance of the meeting. However, they may only vote for those candidates nominated by the Election Committee listed on the ballot.

All electronic ballots must be received no later than 12:00 p.m. on Friday, October 17, 2025. Late ballots will not be accepted.

Pursuant to Section 4.2.2 of the CALAFCO Bylaws, the Board has determined that a quorum of a region's LAFCOs must be present during the caucus election. In the event that less than 50% of a region's LAFCOs are present in the regional caucus (including electronic ballots) to vote for the purpose of filling an open director position, the position becomes at-large for one term and shall be elected at the Annual Meeting.

The CALAFCO Election Committee has confirmed that all but one nomination have been received complete and received by the final filing date of September 19, 2025, at 12:00 p.m. One nomination, received after the deadline, was returned as received too late for Election Committee action. We received nominations for all vacant seats eligible for election.

Copies of the nomination forms and résumés of all candidates within your region are attached and are posted on the CALAFCO website in the Members section at: www.calafco.org. All nominations and resumes will also be posted at the annual conference near the registration desk.

cc: CALAFCO Board of Directors

NOMINATIONS FOR THE 2025 BOARD OF DIRECTORS ELECTIONS

Seat	Nominee	LAFCO
CENTRAL REGION		
City	Whitney Eklund	Placer
Public	Anita Paque*	Calaveras
COASTAL REGION		
City	Rosemary Kamei	Santa Clara
	Leslie Jordan	San Benito
Public	Roger Anderson	Santa Cruz
NORTHERN REGION		
County	Nancy Ogren*	Siskiyou
	Chris Kelstrom	Shasta
	Kevin Goss	Plumas
District	Ricki Heck	Nevada
SOUTHERN REGION		
County	Yxstian Gutierrez*	Riverside
District	<i>Remaining vacant for one year</i>	

* *Incumbent*



Siskiyou Local Agency Formation Commission

806 South Main Street, Yreka, California 96097
Phone: (530) 841-2100 / Email: lafco@co.siskiyou.ca.us
<https://www.co.siskiyou.ca.us/lafco>

Hailey Lang
Executive Officer

Rachel Jereb
Deputy Executive Officer

September 9, 2025

Via Email: info@calafco.org
and Regular US Mail

Election Committee
c/o Interim Executive Director
California Association of Local
Agency Formation Commission
1451 River Park Drive, Suite 185
Sacramento, CA 95815

Re: Nomination of Nancy Ogren to CALAFCO

Dear Director:

Enclosed is the Candidate Form for the 2025/2026 Board of Directors completed by Nancy Ogren, Chair of Siskiyou LAFCO, along with the Nomination form.

Please let us know if you need any additional information.

Sincerely,

Siskiyou LAFCO

Hailey Lang, Executive Officer

jr
Enclosures

cc: Nancy Ogren (via email nogren@co.siskiyou.ca.us)

City Members

Colleen Baker, Commissioner
Mark Mazzoni, Commissioner
Takeshi Murakami, Alternate

County Members

Nancy Ogren, Commissioner
Ed Valenzuela, Commissioner
Michael Kobseff, Alternate

Public Members

Laurel Harkness, Member-At-Large
Angelina Cook, Alternate Member-At-Large



Date Received

9/9/25 @ 10:52 am

Board of Directors
2025/2026 Nomination Form
(Must accompany the Candidate Form)

Nomination to the CALAFCO Board of Directors

In accordance with the Nominations and Election Procedures of CALAFCO,

SISKIYOU LAFCO of the NORTHERN Region

Nominates NANCY OGREN

for the (check one) ☐ City ☒ County ☐ Special District ☐ Public

Position on the CALAFCO Board of Directors to be filled by election at the next Annual Membership Meeting of the Association. As Chair, I attest that our LAFCO fully supports this Commissioner as a CALAFCO Board member. Further, I attest that our Executive Officer will support this Commissioner during their tenure on the CALAFCO Board.

A handwritten signature in black ink, appearing to be "D. [unclear]", written over a horizontal line.

LAFCO Vice Chair

9/9/2025

Date

NOTICE OF DEADLINE

Nomination Packets must be received by **September 19, 2025** to be considered by the Election Committee.

Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
CALAFCO
1451 River Park Drive, Ste. 185
Sacramento, CA 95815



Board of Directors 2025/2026 Candidate Form

*(All sections and questions must be thoroughly answered)
Please attach your professional resume or vitae to this form.*

Nominated By: Siskiyou County _____ LAFCO Date: 9/9/25 _____

Region (please check one): ☒ Northern ☐ Coastal ☐ Central ☐ Southern

Category (please check one): ☐ City ☒ County ☐ Special District ☐ Public

Candidate Name Nancy Ogren _____

Address 208 Wetzel Way, Yreka, CA 96097 _____

Phone Office 530-643-3503 _____ Mobile same _____

e-mail nogren@co.siskiyou.ca.us _____

PART ONE - LAFCO experience:

- How many years on your LAFCO? 4.5 yrs
- How many of your LAFCO meetings have you missed in the past 2 years? 1
- What are some examples of major projects, applications, or issues your LAFCO has undertaken/addressed during your tenure? County MSR/SOI updates. Re-Organization of EO/deputy EO positions. Out of Area Service Agreements.

PART TWO - CALAFCO experience:

- How many CALAFCO conferences have you attended? 0
- When was the last time you attended a LAFCO 101 session? I have not attended a formal session, but have attended 2 local trainings held through my county LAFCO.

PART THREE - Pertinent professional background:

- What background besides LAFCO experience do you have that may be applicable to representing LAFCOs statewide as a CALAFCO Board member? Experience working on

other Boards and Committees, both local and regionally. Knowledge of legislative processes and avenues to gain traction above the local level.

- What particular set of skills do you bring to the CALAFCO Board that you believe will be useful at this critical transition time? I am a team player. I am process and results oriented with a keen eye for detail.

PART FOUR - Confirmation of availability:

X I confirm my understanding that being elected to the Board is a responsibility that requires my commitment to showing up, being fully present, and fully engaged.

X I confirm that I understand the Board's attendance policy and that I will attend the following Board meetings for 2025/2026 (barring any unforeseen emergency):

- December 5, 2025 – in-person with hybrid option (San Jose or Sacramento)
- February 26, 2026 – in-person full day teambuilding & strategic plan retreat (no hybrid - Sacramento)
- February 27, 2026 – in-person Board meeting (Sacramento)
- May 8, 2026 – virtual
- August 7, 2026 - in-person with hybrid option
- October 23, 2026 – in-person at annual conference (Sacramento)
- December 11, 2026 – in-person with hybrid option (southern CA)

X I confirm that I will volunteer for and fully participate in at least one of the following Board Committees:

- Legislative
- Annual Conference Planning
- Elections
- Achievement Awards

PART FIVE - Other Comments or information:

NOTICE OF DEADLINE

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Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee

NO

NANCY OGREN

COUNTY SUPERVISOR, DIST 4 | SISKIYOU

OBJECTIVE

Provide the CALAFCO Board with support to review policy, procedures, budget and legal responsibilities. Commitment to CALAFCO's mission-based leadership and strategic governance. Participate in meetings and strategic planning sessions while representing the voice and moral compass of rural counties of California.

SKILLS

I am detail oriented, empathetic and community minded. I dig deep into problems and I am process driven. Experience in local government, private

EXPERIENCE

COUNTY SUPERVISOR, DIST. 4 • SISKIYOU COUNTY • JANUARY 2020 – PRESENT

Oversight of county departments and programs as well as annual budget approval. Set policy on issues such as water use and well permitting, road use, zoning and land use, and Marijuana cultivation, that reach throughout Siskiyou County and beyond. Make determinations regarding labor negotiations and Workman's Compensation claims for employees. Support and collaborate with local City administration within my District to promote and enhance measured economic growth and ensure public safety and accountability. Field constituent calls regarding a myriad of current County issues. Participation in and affiliations with CSAC, RCRC and NCRP, all stewards of the unique and pressing issues of California's rural counties.

SERVICE COORDINATOR • PACIFIC POWER/PACIFICORP • MAY 1989 – JANUARY 2020

- Accounts Payable- vendor invoice review, invoice prep, purchase card reconciliation, expense report reconciliation, IFB/IFP prep and procurement/administration of contracts for outsource products and services.
- Claims Dept. support- CHP/Police incident-collision report research and acquisition for Claims Department use in processing claims.
- Payroll-timesheet review and payroll input. Extensive knowledge of Union contract personnel rules and regulations.
- Dispatcher-Dispatched orders and critical information over radio and cell phone to field crews.
- Fleet Management-Coordinate and administer Fleet Maintenance and Licensing programs as required by California BTT and OSHA regulations. Maintain OSHA and Personnel files.



NOGREN@CO.SISKIYOU.CA.US

TWITTER HANDLE



530.643.3503



LINKEDIN URL

NO

NANCY OGREN

COUNTY SUPERVISOR, DIST. 4 | SISKIYOU

sector employment and volunteerism give me tools to serve the broad scope and geography required of CALAFCO.

-Estimating Dept. Support- preparation, invoicing and administration of Line Extension Contracts. Preparation of permits and Right of Ways

EDUCATION

ZOOLOGY- BS • 1985 • SAN DIEGO STATE UNIVERSITY

VOLUNTEER EXPERIENCE OR LEADERSHIP

- LAFCO Local Agency Formation Commission – current Chairman
- LTC Local Transportation Commission – current Commissioner
- Siskiyou Homelessness Coalition – current Chairman
- North Coast Integrated Regional Water Management Plan/North Coast -- Resource Partnership Policy Review Panel – Delegate
 - Executive Board
 - Leadership Council
 - Regional Forest & Fire Capacity Planning Committee
- RCRC Rural County Representatives of California – Alternate Delegate
- Golden State Connect Authority – Delegate
- SAGE Siskiyou Association of Governmental Agencies – Director FEMA -
- Federal Emergency Management Agency Board
- Siskiyou County Regional Solid Waste Joint Powers Authority – Delegate
- PSA II Area Agency on Aging Executive Board – current Vice-Chairman
- Collier Interpretive and Information Center (CIIC) – Delegate
- Five County Coho Plan - Delegate

NOGREN@CO.SISKIYOU.CA.US



530.643.3503



NO

NANCY OGREN

COUNTY SUPERVISOR, DIST. 4 | SISKIYOU

- Cradles to Careers for Siskiyou – Representative
- Coalition of the Willing – Representative
- Behavioral Health Services Advisory Board – Current Chairman
- Criminal Justice Partners – Alternate-Active Member
- Emergency Food and Shelter Program (EFSP) Board – Representative
- RMEF-Local Chapter-Event Committee Member
- Yreka Chamber of Commerce-Past President & board member
- 4H Leader-Past Horse Project and Dog Project Leader
- Breast Cancer Run/Walk Event-Co Coordinator

[NOGREN@CO.SISKIYOU.
CA.US](mailto:NOGREN@CO.SISKIYOU.CA.US)



530.643.3503





Date Received

9/9/25 @ 2:20 pm

Board of Directors

2025/2026 Nomination Form

(Must accompany the Candidate Form)

Nomination to the CALAFCO Board of Directors

In accordance with the Nominations and Election Procedures of CALAFCO,

Shasta

LAFCO of the

Northern

Region

Nominates Christopher Kelstrom

for the (check one)

☐ City

☒ County

☐ Special District

☐ Public

Position on the CALAFCO Board of Directors to be filled by election at the next Annual Membership Meeting of the Association. As Chair, I attest that our LAFCO fully supports this Commissioner as a CALAFCO Board member. Further, I attest that our Executive Officer will support this Commissioner during their tenure on the CALAFCO Board.

LAFCO Chair

8/29/25

Date

NOTICE OF DEADLINE

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Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
CALAFCO
1451 River Park Drive, Ste. 185
Sacramento, CA 95815



Board of Directors 2025/2026 Candidate Form

(All sections and questions must be thoroughly answered)

Please attach your professional resume or vitae to this form.

Nominated By: Shasta County LAFCO Date: 8/29/2025

Region (please check one): ☒ Northern ☐ Coastal ☐ Central ☐ Southern

Category (please check one): ☐ City ☒ County ☐ Special District ☐ Public

Candidate Name Chris Kelstrom

Address 1450 Court Street, Suite 308B, Redding, CA 96002

Phone Office (530) 744-4539 Mobile (530) 744-4479

e-mail ckelstrom@shastacounty.gov

PART ONE - LAFCO experience:

- How many years on your LAFCO? 1
- How many of your LAFCO meetings have you missed in the past 2 years? 0
- What are some examples of major projects, applications, or issues your LAFCO has undertaken/addressed during your tenure? Not a lot yet.

PART TWO - CALAFCO experience:

- How many CALAFCO conferences have you attended? 0
- When was the last time you attended a LAFCO 101 session? N/A

PART THREE - Pertinent professional background:

- What background besides LAFCO experience do you have that may be applicable to representing LAFCOs statewide as a CALAFCO Board member?

I have worked with the Planning Dept. as well as the Planning COMmission

- What particular set of skills do you bring to the CALAFCO Board that you believe will be useful at this critical transition time? Common sense and vision for the future.

PART FOUR - Confirmation of availability:

- ☒ I confirm my understanding that being elected to the Board is a responsibility that requires my commitment to showing up, being fully present, and fully engaged.
- ☒ I confirm that I understand the Board's attendance policy and that I will attend the following Board meetings for 2025/2026 (barring any unforeseen emergency):
 - December 5, 2025 – in-person with hybrid option (San Jose or Sacramento)
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 - May 8, 2026 – virtual
 - August 7, 2026 - in-person with hybrid option
 - October 23, 2026 – in-person at annual conference (Sacramento)
 - December 11, 2026 – in-person with hybrid option (southern CA)
- ☒ I confirm that I will volunteer for and fully participate in at least one of the following Board Committees:
 - Legislative
 - Annual Conference Planning
 - Elections
 - Achievement Awards

PART FIVE - Other Comments or information:

NOTICE OF DEADLINE

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Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
 CALAFCO
 1451 River Park Drive, Ste. 185
 Sacramento, CA 95815

~~9/19/25 @ 10:39 am~~

Board of Directors
2025/2026 Nomination Form
(Must accompany the Candidate Form)

Nomination to the CALAFCO Board of Directors

In accordance with the Nominations and Election Procedures of CALAFCO,

Plumas _____ LAFCO of the Northern _____ Region

Nominates Kevin Goss

for the (check one) ☐ City ☒ County ☐ Special District ☐ Public

Position on the CALAFCO Board of Directors to be filled by election at the next Annual Membership Meeting of the Association. As Chair, I attest that our LAFCO fully supports this Commissioner as a CALAFCO Board member. Further, I attest that our Executive Officer will support this Commissioner during their tenure on the CALAFCO Board.

Signed by:

A handwritten signature in black ink, appearing to read "Joe Mor", enclosed within a blue digital signature box.

680EA84C6F4040A...

LAFCO Chair

9/18/2025

Date

NOTICE OF DEADLINE

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Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
CALAFCO
1451 River Park Drive, Ste. 185
Sacramento, CA 95815



Board of Directors 2025/2026 Candidate Form

(All sections and questions must be thoroughly answered)

Please attach your professional resume or vitae to this form.

Nominated By: Plumas LAFCO Date: September 18, 2025

Region (please check one): ☒ Northern ☐ Coastal ☐ Central ☐ Southern

Category (please check one): ☐ City ☒ County ☐ Special District ☐ Public

Candidate Name Kevin Goss

Address 520 Main St. Quincy, CA 95971

Phone Office _____ Mobile 530-816-1020

e-mail kevin.goss4district2@gmail.com

PART ONE - LAFCO experience:

- How many years on your LAFCO?
15 years (as Public Member for 4 years and County member for 11 years). I have served as Chair five times.
- How many of your LAFCO meetings have you missed in the past 2 years?
1 due to unforeseen circumstances
- What are some examples of major projects, applications, or issues your LAFCO has undertaken/addressed during your tenure?

During my tenure on Plumas LAFCO, the Commission has focused on two major long-term goals. The first has been reducing the significant number of special districts serving a relatively small population. Over the past 15 years, Plumas LAFCO has dissolved a total of 12 special districts, simplifying governance structures and ensuring that limited resources are more effectively managed.

The second has been improving fire protection services countywide. LAFCO has worked to reorganize fire service delivery by regions, with the goal of enhancing service levels through paid staffing, consistent response, and better coordination. These reorganizations have helped fire agencies leverage resources more effectively and provide more reliable protection to residents.

Together, these efforts reflect Plumas LAFCO's commitment to efficient governance and improved public services.

PART TWO - CALAFCO experience:

- How many CALAFCO conferences have you attended?
10
- When was the last time you attended a LAFCO 101 session?
2016

PART THREE - Pertinent professional background:

- What background besides LAFCO experience do you have that may be applicable to representing LAFCOs statewide as a CALAFCO Board member?
Beyond my LAFCO experience, I bring leadership and representation roles that align closely with CALAFCO's statewide mission. I currently serve as Chair for Nor Cal EMS, where I work on governance and service delivery challenges across multiple counties. I also serve as Plumas County's representative to the Rural County Representatives of California (RCRC), providing direct experience in addressing the unique needs of rural communities at a statewide level. In addition, I have represented Plumas County at the federal level in the aftermath of the Dixie Fire, advocating for resources and solutions to help communities recover from unprecedented devastation.

These roles have given me experience in regional collaboration, state and federal advocacy, and balancing local needs with broader policy objectives—perspectives that I believe would be valuable in representing LAFCOs statewide as a CALAFCO Board member.

- What particular set of skills do you bring to the CALAFCO Board that you believe will be useful at this critical transition time?
I bring a combination of governance, advocacy, and collaboration skills that I believe are particularly valuable during this time of transition for CALAFCO. Through my service on Plumas LAFCO, I have led complex reorganizations of special districts and regional fire services, requiring consensus-building, long-range planning, and difficult decision-making to improve public service delivery. As Chair of Nor Cal EMS and a representative to RCRC, I bring experience navigating regional and statewide issues that balance local needs with broader policy goals.

My direct involvement in representing Plumas County at the federal level after the Dixie Fire has further strengthened my skills in advocacy, crisis response, and securing resources for communities in need. Collectively, these experiences have honed my ability to work collaboratively across jurisdictions, manage organizational change, and advocate effectively at all levels of government—skills that I believe will help CALAFCO move forward successfully during this critical transition period.

PART FOUR - Confirmation of availability:

- ☒ I confirm my understanding that being elected to the Board is a responsibility that requires my commitment to showing up, being fully present, and fully engaged.
- ☒ I confirm that I understand the Board's attendance policy and that I will attend the following Board meetings for 2025/2026 (barring any unforeseen emergency):
- December 5, 2025 – in-person with hybrid option (San Jose or Sacramento)
 - February 26, 2026 – in-person full day teambuilding & strategic plan retreat (no hybrid - Sacramento)
 - February 27, 2026 – in-person Board meeting (Sacramento)
 - May 8, 2026 – virtual
 - August 7, 2026 - in-person with hybrid option
 - October 23, 2026 – in-person at annual conference (Sacramento)
 - December 11, 2026 – in-person with hybrid option (southern CA)
- ☒ I confirm that I will volunteer for and fully participate in at least one of the following Board Committees:
- Legislative
 - Annual Conference Planning
 - Elections
 - Achievement Awards

PART FIVE - Other Comments or information:

Additional Strengths

In addition to my direct LAFCO experience, I bring a strong record of leadership, advocacy, and collaboration that I believe will serve CALAFCO well during this transition period. I have demonstrated commitment to organizational efficiency and service improvement through successful district dissolutions and regional fire service reorganizations in Plumas County. My roles as Chair of Nor Cal EMS and RCRC representative provide statewide and multi-county governance experience, balancing local needs with broader policy goals.

I also bring a rural perspective that ensures small and resource-limited LAFCOs have a voice in statewide policy discussions. My experience representing Plumas County at the federal level following the Dixie Fire strengthened my skills in crisis response, advocacy, and resource coordination. I am committed to active participation, reliable attendance, and collaborative decision-making, with a focus on transparency, engagement, and building consensus. These strengths position me to contribute meaningfully to CALAFCO's stability and growth at this critical time.

NOTICE OF DEADLINE

Complete Nomination Packets must be received by **September 19, 2024** to be considered by the Election Committee.

Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
CALAFCO
1451 River Park Drive, Ste. 185
Sacramento, CA 95815

Kevin Goss

Email: kevin.goss4district2@gmail.com | Phone: (530) 816-1020

Objective

To represent the Northern Region as a County Member on the CALAFCO Board, bringing over 15 years of LAFCO experience, strong leadership in county and regional governance, and a proven record of collaboration, advocacy, and crisis response.

Professional Experience

Plumas County Board of Supervisors

Supervisor, District 2 — 2014–Present

- Chair: 2017, 2019, 2022, 2025
- Interim County Administrative Officer: 2025
- Represented Plumas County in state and federal advocacy, including disaster recovery efforts following the Dixie Fire.
- Active representative with the Rural County Representatives of California (RCRC), ensuring rural voices are heard in statewide policy discussions.

Plumas Local Agency Formation Commission (LAFCO)

Commissioner — 2010–Present

- Public Member: 2010–2014; County Member: 2014–Present
- Chair: 2012, 2014, 2017, 2021, 2024
- Led initiatives reducing the number of special districts to improve governance efficiency, with 12 districts dissolved over tenure.
- Guided reorganizations of regional fire services to improve staffing, response, and coordination across jurisdictions.

Northern California Emergency Medical Services

Commissioner — 2021–Present

- Chair: 2024, 2025
- Provided oversight and leadership on multi-county EMS governance, funding, and service delivery challenges.

Indian Valley Healthcare District Board

Board Member — 2007–2014

- Supported rural healthcare services and governance prior to LAFCO appointment.

Pharmacy Owner/Manager

Goss Family Pharmacy — 1996–2021

- Owned and managed a community pharmacy, balancing business operations, healthcare delivery, and customer service in a rural setting.

Dixie Fire Recovery

Representative & Advocate — 2021–Present

- Represented Plumas County at the federal level to secure resources for fire recovery and long-term community resilience.

Leadership & Skills

- Extensive experience in **governance, reorganization, and efficiency improvements** in public agencies.
- Proven **consensus-builder** across cities, counties, districts, state, and federal levels.
- Strong background in **disaster recovery, crisis response, and advocacy**.
- Dedicated to ensuring **rural and resource-limited LAFCOs** have a voice in statewide decision-making.
- Committed to **transparency, active participation, and collaborative leadership**.



Date Received

9/18/25 @ 1:45 pm

Board of Directors
2025/2026 Nomination Form
(Must accompany the Candidate Form)

Nomination to the CALAFCO Board of Directors

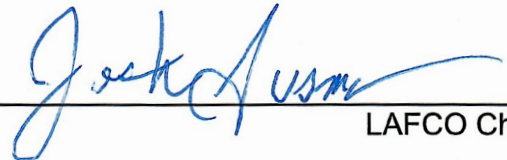
In accordance with the Nominations and Election Procedures of CALAFCO,

Nevada LAFCO of the Northern Region

Nominates Ricki Heck

for the (check one) ☐ City ☐ County ☒ Special District ☐ Public

Position on the CALAFCO Board of Directors to be filled by election at the next Annual Membership Meeting of the Association. *As Chair, I attest that our LAFCO fully supports this Commissioner as a CALAFCO Board member. Further, I attest that our Executive Officer will support this Commissioner during their tenure on the CALAFCO Board.*



LAFCO Chair

9/18/2025

Date

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Or, mail to:

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CALAFCO
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Sacramento, CA 95815



Board of Directors 2025/2026 Candidate Form

*(All sections and questions must be thoroughly answered)
Please attach your professional resume or vitae to this form.*

Nominated By: Nevada LAFCO Date: Sept 18, 2025

Region (please check one): ☒ Northern ☐ Coastal ☐ Central ☐ Southern

Category (please check one): ☐ City ☐ County ☒ Special District ☐ Public

Candidate Name Ricki Heck
 Address 271 Cypress Hill Drive, Grass Valley, CA 95945
 Phone Office 530.263.5433 Mobile _____
 e-mail rickirheck@gmail.com

PART ONE - LAFCO experience:

- How many years on your LAFCO? Five (first elected in 2020)
- How many of your LAFCO meetings have you missed in the past 2 years?
I have missed 3 out of 10 regular meetings, and have attended all (5) Ad Hoc meetings.
- What are some examples of major projects, applications, or issues your LAFCO has undertaken/addressed during your tenure?

Local Fire Department Consolidations, still in progress.
Countywide Fire/Emergency Service MSR and Sphere Update
Grass Valley Sphere of Influence Update
Formation of a County Service Area for a Fire Suppression System in North San Juan
Succession Planning and hiring process for retiring Executive Officer.

PART TWO - CALAFCO experience:

- How many CALAFCO conferences have you attended? 2

- When was the last time you attended a LAFCO 101 session? 2024

PART THREE - Pertinent professional background:

- What background besides LAFCO experience do you have that may be applicable to representing LAFCOs statewide as a CALAFCO Board member?
I have served as an elected Board Member of The Nevada Irrigation District, beginning 2018. NID is our county's water agency providing both treated and agricultural water to approximately 30,000 customers. Prior to my service at NID and LAFCO, I was a Planning Commissioner for the County for several years. I have developed a solid understanding of the state legislative process, planning, and regulatory requirements as well as the structure of local government in general. For more in-depth background and pertinent professional experience, please see my resume, attached.
- What particular set of skills do you bring to the CALAFCO Board that you believe will be useful at this critical transition time?

Knowledge of complex zoning/planning/development issues	Negotiation and Research
Commercial Real Estate Acquisitions / Dispositions	Value Creation /Investment Strategies
Due Diligence	Contract Analysis and Oversight
Strategic Planning / Budget Analysis	Local & Regional Political Mechanisms

PART FOUR - Confirmation of availability:

- ☒ I confirm my understanding that being elected to the Board is a responsibility that requires my commitment to showing up, being fully present, and fully engaged.
- ☒ I confirm that I understand the Board's attendance policy and that I will attend the following Board meetings for 2025/2026 (barring any unforeseen emergency):
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 - December 11, 2026 – in-person with hybrid option (southern CA)
- ☒ I confirm that I will volunteer for and fully participate in at least one of the following Board Committees:
 - ✓ Legislative – Preference
 - Annual Conference Planning
 - Elections
 - Achievement Awards

Rk

PART FIVE - Other Comments or information:

None at this time. I am available to answer any questions you may have at rickirheck@gmail.com

-Ricki Heck
9-18-25

NOTICE OF DEADLINE

Complete Nomination Packets must be received by **September 19, 2024** to be considered by the Election Committee.

Send completed nominations to info@calafco.org

Or, mail to:

CALAFCO Election Committee
CALAFCO
1451 River Park Drive, Ste. 185
Sacramento, CA 95815

Ricki Heck
271 Cypress Hill Drive * Grass Valley, Ca 95945
(530) 263-5433
rickirheck@gmail.com

Knowledge & Capabilities:

Knowledge of complex zoning/planning/development issues	Negotiation and Research
Commercial Real Estate Acquisitions / Dispositions	Value Creation /Investment Strategies
Due Diligence	Contract Analysis and Oversight
Strategic Planning / Budget Analysis	Local & Regional Political Mechanisms

Professional Experience:

Nevada Irrigation District

Dec 2018 to Present

Elected Board of Directors (current President)

O Elected member representing Division 1 to NID's policy making and financial oversight Board.

County of Nevada, Planning Commission

Dec 2016 to Dec. 2018

O Appointed member serving District 1 on the County's Planning Commission.

Industry Capital Advisors, LLC (Berkeley Funds)

Vice President of Real Estate Acquisitions / Dispositions

Nov 2006 - Dec 2017

- O Responsible for the acquisition and disposition across six investment funds approximately \$900 million dollars of assets purchased and under management
- O Assist in underwriting assets, market research, sourcing acquisitions, completing due diligence and ensuring performance of the legal requirements for each transaction.
- O Design and implementation of the executive management strategy for creating value within each asset.
- O Purchases required travel and knowledge of target markets in California as well as the southern United States.

Coldwell Banker Commercial Real Estate Brokerage

Auburn, CA and Grass Valley, CA

Co-Owner

August 1990 - Nov. 2008

O Licensed California Real Estate Broker and Co-Owner of two Coldwell Banker Commercial Franchises - Sold and closed franchises as market forces dictated

State of California, Office of the Lieutenant Governor
Policy Analyst and Field Representative to No. Calif. Counties

Aug. 1986 - Dec. 1989

1984- 1986

Office of State Assembly Member John Vasconcellos

- O Provided policy support on local government, environmental, and agriculture issues for rural Northern California.

RA

- O Served as liaison for the elected officials to boards of supervisors, cities and rural districts covering the first Congressional District.

Sierra Committee Inc., a non-profit organization serving seniors of Nevada County Executive Director

Education:

California State University Sacramento

- O Concentration on planning and environmental policy
- O California Environmental Quality Act (CEQA) regulations and analysis

Licensing and Activities:

CA DRE Broker's License # 01027191 - current through 2026

Board of Directors Community Services Center, assisted in founding the United Way of Nevada County. - 1980's

Field Representative for the veto referendum for Prop 9 (the Peripheral Canal Act) - 1982.

Member, City of Roseville Planning Commission- Late 1970's

