



Lassen LAFCo • 5050 Laguna Blvd. #112-711, Elk Grove, CA 95758 • lassenlafco.org • (310)936-2629

December 2, 2025

To the Residents and Stakeholders of Spalding Community Services District:

The Lassen Local Agency Formation Commission (LAFCO) appreciates your ongoing interest in the governance and operations of the Spalding Community Services District (CSD). LAFCO's role is to oversee the formation, boundary changes, and long-term accountability of local government agencies, including special districts. However, it is important to clarify that LAFCO has only nominal control over the day-to-day operations or internal management of any district.

When concerns arise about a district's operations or compliance with applicable laws, LAFCO's authority and actions are limited to specific oversight tools. These include:

- **Providing information and resources** to assist the district in addressing identified issues;
- **Facilitated discussions or mediation** between district board members, county officials, and other stakeholders to clarify responsibilities and promote transparency;
- **Conducting Municipal Service Reviews (MSRs)** to evaluate services, governance, and fiscal conditions, and making recommendations for improvement;
- **Requiring regular reports** from the district to monitor progress, this may also include requesting a Corrective Action Plan;
- **Designating a temporary or conditional Sphere of Influence (SOI)** to encourage corrective action; and
- **Adopting a zero SOI and initiating dissolution** of the district as a last resort, only after all other measures have failed and if a feasible successor agency exists to assume the services.

In the case of Spalding CSD, viable successor options are extremely limited, and forming a new district would not necessarily resolve the underlying challenges currently faced.

Please understand that Lassen LAFCO oversees **23 independent special districts countywide**, many of which are also experiencing similar governance and operational issues. LAFCO remains committed to supporting all districts within its capacity. Recently, LAFCO provided Ethics Training to all local agencies and will continue to conduct MSRs and offer resources as time and funds allow.

For Spalding CSD specifically, LAFCO has committed to **monthly meetings** with the district and will continue to provide staff support within available time. However, LAFCO's budget allows for approximately **28 hours per month** of Executive Officer time to handle all administrative, management, and operational responsibilities for the entire agency. As such, our ability to provide intensive, ongoing support to any single district is limited.

We ask that the community keep these constraints in mind when contacting LAFCO staff. Constructive feedback and suggestions for how LAFCO can assist in a time-effective manner within the confines of LAFCO's jurisdiction are always welcome, but please understand that LAFCO cannot directly manage or intervene in district operations.

Finally, we ask for your **patience and grace** in communications with LAFCO staff and Commissioners. We share the same goal as the community: a **Spalding Community Services District that operates lawfully, transparently, and effectively** to serve the needs of the entire community.

Sincerely,

Lassen Local Agency Formation Commission
Executive Officer