



Seneca Healthcare District
Financial Statements - Board Report (DRAFT)
September 2023

Summary

Seneca Healthcare District had a net loss of \$1.3M, for the year to date, compared to a budgeted loss of \$1.0M; for a negative variance of \$285k. This was due to negative variances in gross inpatient revenue (all areas) and total operating expenses.

Revenues

Gross patient revenue, for the year to date, ended at \$6.28M compared to a budgeted amount of \$6.51M, for a negative variance of \$235k. This was due to a large drop in the inpatient utilization (mostly acute) and a small decrease in the long-term care census. Net patient revenue as a percent of gross was 65.1% compared to a budget of 64.7%.

There were 31 acute inpatient days for the year to date (budget of 69) and 30 swing bed days (budget of 46), resulting in an average daily (ADC) of .66 patients per day. The skilled nursing unit had an ADC of 12.30 (budget of 13), resulting in an occupancy percent of 76.90%.

Outpatient revenue was \$5.15M versus a budget of \$4.95M for a positive variance of \$199k. Lake Almanor Clinic visits were 2,131 versus a budgeted amount of 2,045.

Expenses

Total operating expenses for the year to date were \$5.53M, versus a budget of \$5.37M, for a negative variance of \$158k.

Salaries & Wages: Salaries and wages were under budget by \$113k. FTEs, for the year to date, were 97.93 versus a budget of 101.25 and the average hourly wage (AHW) was \$40.28 versus a budget of \$41.80.

Contract Labor: Contract labor was over budget by \$276k, year to date. FTEs, for the year to date, were 14.72 versus a budget of 9.96 and the AHW was \$91.70 versus a budget of \$90.23. There were unbudgeted FTEs in the lab and long-term care departments due to open mandatory positions and department staff on extended leaves of absence.

Pro Fees Medical: See attached analysis

All Other Expense Categories: All categories either slightly above or slightly below the budgeted amount.

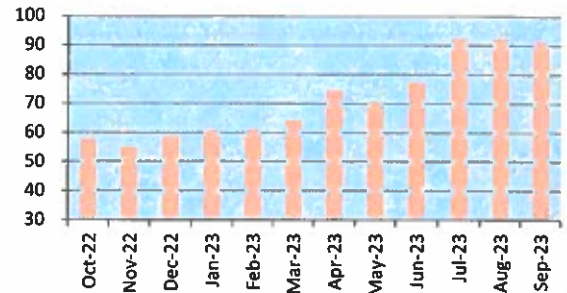
Additional Information

Days of cash on hand decreased from 171.98 to 95.33. This was mainly due to the decreased patient AR collections and new hospital build project expenditures.

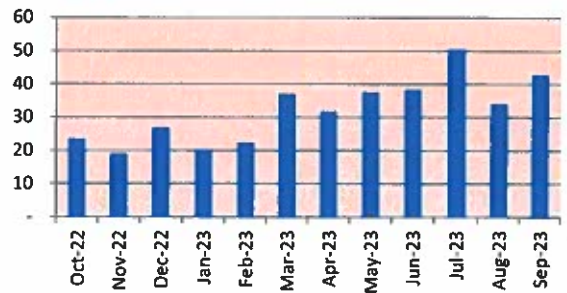
Revenue Cycle

Gross accounts receivable ended the month at \$6.31M, which is a \$1.50M increase (LTC payment and Cerner implementation issues) over June 2023. Gross accounts receivable days increased this month to 91.53 and remained well above the best practices target of 45-55 days.

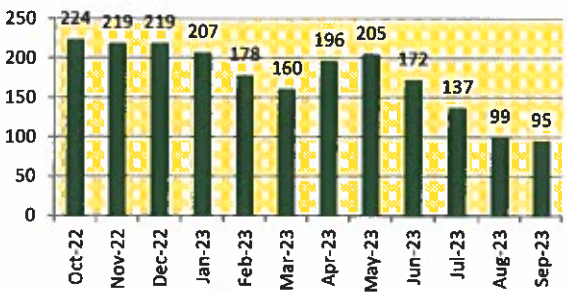
Days in Accounts Receivable



Days in Accounts Payable



Days Cash on Hand



Key Financial Ratios - YTD

Current Ratio.....	2.52
Operating Margin.....	-35.0%
Days in Accounts Receivable.....	91.5
Long-Term Debt to Capitalization.....	0.01
Debt Service Coverage.....	-4,085%
Days Cash on Hand Excl. Board Restr.....	95.3

**Seneca Healthcare District
Income Statement (DRAFT)
For the Month of September 2023**

		% Net Pt		Month-to-Date		% Net Pt		Year-to-Date		
		Revenue	Actual	Budget	\$ Variance		Revenue	Actual	Budget	\$ Variance
1	REVENUE									
2	Inpatient Revenue - Acute		50,190	75,074	(24,884)			98,625	222,801	(124,176)
3	Inpatient Revenue - Swing Bed		60,401	49,409	10,992			95,370	146,635	(51,265)
4	Inpatient Revenue - SNF		258,684	273,000	(14,316)			785,954	837,200	(51,246)
5	Inpatient Revenue - Ancillary		69,956	117,446	(47,491)			152,717	360,168	(207,451)
6	Inpatient Revenue - Total		439,230	514,930	(75,700)			1,132,666	1,566,804	(434,138)
7	Outpatient Revenue		1,628,098	1,612,909	15,188			5,145,247	4,946,255	198,992
8	Total Patient Revenue		2,067,328	2,127,839	(60,511)			6,277,913	6,513,059	(235,146)
9	Contractual Allowances		(632,135)	(638,352)	6,217			(1,955,122)	(1,953,918)	(1,204)
10	Charity Discount		(81,673)	(10,639)	(71,034)			(100,522)	(32,565)	(67,957)
11	Other Allowances		(42,731)	(42,557)	(175)			(80,969)	(130,261)	49,292
12	Bad Debt		(3,085)	(59,792)	56,707			(57,220)	(183,017)	125,797
13	Total Deductions		(759,624)	(751,340)	(8,284)			(2,193,833)	(2,299,761)	105,929
14	Net Patient Revenue		1,307,704	1,376,499	(68,796)			4,084,080	4,213,298	(129,218)
	% of Gross Revenue		63.3%	64.69%	-1.4%			65.1%	64.7%	0.4%
15	Meaningful Use Revenue			-	-			-	-	-
16	Quality Payments			-	-			-	-	-
17	Other Operating Revenue		4,893	1,805	3,088			8,078	5,414	2,664
18	Total Operating Revenue		1,312,596	1,378,304	(65,708)			4,092,158	4,218,712	(126,554)
19	EXPENSES									
20	Salaries & Wages	53.2%	(695,524)	(723,472)	27,948	51.6%	(2,105,735)	(2,218,646)	112,911	
21	Employee Benefits	11.6%	(152,099)	(150,499)	(1,599)	10.7%	(437,173)	(461,532)	24,359	
22	Contract Labor	17.4%	(227,458)	(149,058)	(78,400)	17.9%	(732,820)	(457,111)	(275,708)	
23	Professional Fees - Medical	19.9%	(259,900)	(265,783)	5,883	20.8%	(851,334)	(818,822)	(32,511)	
24	Professional Fees - Other	1.7%	(22,170)	(19,517)	(2,653)	1.5%	(60,424)	(58,550)	(1,874)	
25	Supplies	9.8%	(127,730)	(87,464)	(40,266)	8.4%	(344,787)	(268,223)	(76,563)	
26	Purchased Services	10.9%	(141,908)	(190,747)	48,839	12.5%	(512,064)	(572,241)	60,176	
27	Insurance	2.0%	(26,519)	(25,689)	(831)	1.9%	(78,359)	(77,066)	(1,292)	
28	Rentals and Leases	1.2%	(15,400)	(15,442)	42	1.0%	(41,980)	(46,325)	4,345	
29	Repairs and Maintenance	0.9%	(11,120)	(17,470)	6,350	1.1%	(46,671)	(52,411)	5,740	
30	Utilities and Telephone	1.4%	(18,949)	(27,796)	8,846	1.6%	(66,457)	(83,387)	16,930	
31	Depreciation & Amortization	2.7%	(35,816)	(36,966)	1,150	2.6%	(107,448)	(110,898)	3,450	
32	Other Expenses	2.6%	(34,613)	(47,000)	12,387	3.4%	(138,839)	(141,001)	2,162	
33	Total Operating Expenses	135.3%	(1,769,205)	(1,756,902)	(12,303)	135.3%	(5,524,089)	(5,366,214)	(157,875)	
34	Income From Operations	-34.9%	(456,609)	(378,599)	(78,011)	-35.1%	(1,431,932)	(1,147,502)	(284,429)	
35	Tax Revenue	0.0%	-	-	-	0.0%	-	-	-	
36	IGT - Incoming Portion	0.0%	-	-	-	0.0%	-	-	-	
37	Non Capital Grants and Donations	1.0%	12,783	-	12,783	0.3%	12,783	18,333	(5,551)	
38	Interest Income	0.2%	2,577	3,000	(423)	2.2%	90,254	86,000	4,254	
39	Interest Expense	0.0%	(9)	(300)	291	0.0%	(399)	(900)	501	
40	Non-Operating Income (Expense)	0.0%			-	0.0%		-	-	
41	Total Non-Operating Gain (Loss)	1.2%	15,350	2,700	12,650	2.5%	102,637	103,433	(797)	
42	Net Income	-33.7%	(441,259)	(375,899)	(65,360)	-32.5%	(1,329,295)	(1,044,069)	(285,226)	
43	Operating Margin %		(34.8%)	(27.5%)	-7.32%		(35.0%)	(27.2%)	-7.79%	
44	Net Margin %		(33.6%)	(27.3%)	-6.34%		(32.5%)	(24.7%)	-7.74%	
45	Payroll as % of Operating Expense		39.31%	41.18%	-1.87%		38.12%	41.34%	-3.23%	
46	IGT Transaction Summary									
47	Outgoing				-				-	
48	Incoming				-				-	
49	Net Impact				-				-	

**Seneca Healthcare District
Income Statement (DRAFT)**

13-Month Trend Ended September 30, 2023

	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49						
	REVENUE	Inpatient Revenue - Acute	Inpatient Revenue - Swing	Inpatient Revenue - SNF	Inpatient Revenue - Ancillary	Inpatient Revenue - Total	Outpatient Revenue	Total Patient Revenue	Contractual Allowances	Charity Discount	Other Allowances	Bad Debt	Total Deductions	Net Patient Revenue	% of Gross Revenue	Meaningful Use Revenue	Quality Payments	Other Operating Revenue	Total Operating Revenue	EXPENSES	Salaries & Wages	Employee Benefits	Contract Labor	Professional Fees - Medical	Professional Fees - Other	Supplies	Purchased Services	Insurance	Rentals and Leases	Repairs and Maintenance	Utilities and Telephone	Depreciation & Amortization	Other Expenses	Total Operating Expenses	Income From Operations	Tax Revenue	IGT - Incoming Portion	Non Capital Grants and Donations	Interest Income	Interest Expense	Non-Operating Income (Expense)	Total Non-Operating Gain (Loss)	Net Income	Operating Margin %	Net Margin %	Payroll as % of Operating Expense	IGT Transaction Summary	Outgoing	Incoming	Net Impact					
		22,603	114,444	223,250	127,889	488,186	1,632,779	2,120,965	(556,074)	(6,817)	(140,779)	(21,438)	(725,107)	1,395,858	65.8%	-	-	2,045,573	3,441,431		(628,378)	(135,973)	(115,923)	(242,563)	(35,109)	(85,121)	(169,742)	(12,359)	(14,470)	(29,816)	(35,797)	(34,776)	(1,554,827)	1,886,604	265,767	-	29,138	2,391	(567)	-	296,729	2,183,332	54.8%	63.4%	40.41%		-	-	-	-	-	-	-	-	-
		35,519	19,074	246,816	57,577	358,986	1,769,547	2,128,533	(644,846)	(8,196)	(94,463)	(41,917)	(789,422)	1,339,112	62.9%	-	-	1,544	3,441,431		(735,926)	(142,507)	(160,617)	(240,648)	(26,806)	(74,673)	(22,066)	(15,412)	(32,914)	(36,039)	(41,090)	(1,719,607)	(378,951)	-	-	2,020	24,800	(505)	-	26,316	(352,636)	(26.3%)	(26.3%)	42.80%		-	-	-	-	-	-	-	-	-	
		29,061	73,117	249,916	53,728	358,986	1,652,746	1,985,451	(551,455)	(13,784)	(98,286)	(81,238)	(704,763)	1,280,689	64.5%	-	-	1,626	3,441,431		(684,412)	(127,879)	(136,809)	(248,365)	(33,184)	(104,109)	(22,237)	(15,412)	(34,284)	(36,038)	(51,380)	(1,658,508)	(376,193)	-	-	11,855	24,800	(328)	-	14,161	(362,033)	(29.3%)	(28.2%)	41.27%		-	-	-	-	-	-	-	-	-	
		119,473	25,832	254,257	226,865	661,310	1,775,759	2,437,069	(790,961)	(993)	(37,429)	(74,468)	(903,851)	1,533,218	62.9%	-	-	5,374	3,441,431		(642,354)	(126,941)	(87,029)	(279,561)	(18,143)	(280,006)	(22,228)	(15,412)	(31,855)	(32,493)	(32,628)	(1,768,719)	(230,127)	-	-	520	2,040	(958)	-	1,601	(228,525)	(15.0%)	(14.9%)	36.32%		-	-	-	-	-	-	-	-	-	
		25,832	41,327	260,459	50,997	372,414	1,796,058	2,168,472	(593,285)	-	(75,926)	(65,357)	(814,038)	1,354,434	62.5%	-	-	3,675	3,441,431		(702,357)	(126,941)	(94,570)	(293,412)	(18,143)	(88,996)	(22,228)	(15,412)	(22,165)	(27,422)	(36,150)	(59,262)	(1,711,544)	(353,435)	-	-	132	42,984	(348)	-	42,768	(310,667)	(26.0%)	(22.9%)	41.04%		-	-	-	-	-	-	-	-	-
		100,099	-	269,141	190,696	551,253	1,468,780	2,020,034	(747,583)	(18,363)	(87,935)	(73,368)	(772,952)	1,247,082	61.7%	-	-	1,578	3,441,431		(727,030)	(128,148)	(103,543)	(242,342)	(40,782)	(170,029)	(12,263)	(13,870)	(10,937)	(31,028)	(35,885)	(62,002)	(1,622,041)	(316,035)	-	-	150	2,766	(83)	-	2,043	(313,993)	(24.2%)	(24.0%)	44.82%		-	-	-	-	-	-	-	-	-
		138,847	-	257,262	186,226	582,335	1,511,744	2,094,079	(709,935)	(22,548)	(71,204)	(49,265)	(852,952)	1,241,127	59.3%	-	-	1,185	3,441,431		(761,394)	(146,083)	(99,054)	(266,203)	(20,198)	(91,570)	(17,001)	(13,870)	(7,358)	(27,378)	(35,885)	(49,143)	(1,705,230)	(462,937)	-	-	4,175	68,094	(388)	-	71,881	(391,056)	(37.3%)	(31.5%)	44.65%		-	-	-	-	-	-	-	-	-
		12,916	-	287,037	54,007	353,959	1,341,411	1,695,371	(546,038)	(2,556)	(49,272)	(68,155)	(866,021)	1,029,350	60.7%	-	-	1,164	3,441,431		(631,624)	(137,230)	(109,088)	(240,685)	(17,267)	(64,984)	(22,365)	(7,088)	(25,318)	(24,378)	(35,885)	(54,173)	(1,562,533)	(532,019)	-	-	137,167	2,750	(691)	3,000	143,651	(388,368)	(51.6%)	(37.7%)	40.42%		-	-	-	-	-	-	-	-	-
		48,435	-	294,590	45,221	388,246	1,476,308	1,864,555	(538,063)	(112,714)	(30,642)	(15,704)	(897,124)	1,167,431	62.6%	-	-	576	3,441,431		(693,436)	(142,333)	(242,451)	(272,930)	(36,218)	(127,856)	(23,516)	(13,632)	(10,237)	(21,293)	(36,194)	(36,639)	(2,035,755)	(867,748)	-	-	304,387	2,577	(101)	-	567,036	(300,712)	(74.3%)	(25.7%)	34.06%		-	-	-	-	-	-	-	-	-
		38,748	9,687	276,255	58,327	395,583	1,840,187	2,235,770	(768,951)	-	(15,720)	(14,876)	(799,547)	1,436,222	64.2%	-	-	253	3,441,431		(881,941)	(144,839)	(264,877)	(271,790)	(16,749)	(125,919)	(21,109)	(14,423)	(22,587)	(25,691)	(35,816)	(37,678)	(1,892,824)	(456,349)	-	-	83,605	4,072	(156)	-	83,448	(372,900)	(31.8%)	(26.0%)	36.03%		-	-	-	-	-	-	-	-	-
		22,253	12,716	251,016	24,434	297,853	1,676,962	1,974,815	(554,036)	-	(18,848)	(42,731)	(634,661)	1,340,154	67.9%	-	-	2,932	3,441,431		(728,270)	(140,236)	(240,485)	(319,644)	(16,749)	(91,137)	(26,148)	(14,443)	(24,920)	(35,816)	(66,548)	(1,862,060)	(518,974)	-	-	12,783	2,577	(234)	-	3,838	(515,136)	(38.6%)	(38.4%)	39.11%		-	-	-	-	-	-	-	-	-	
		50,190	60,401	258,684	69,956	439,230	1,628,098	2,067,328	(632,135)	-	(42,731)	(3,005)	(759,624)	1,307,704	63.3%	-	-	4,893	3,441,431		(695,524)	(152,099)	(227,458)	(259,900)	(22,170)	(141,908)	(26,519)	(15,400)	(11,120)	(18,949)	(35,816)	(34,613)	(1,769,205)	(456,609)	-	-	-	-	-	-	15,350	(441,259)	(34.8%)	(33.6%)	39.31%		-	-	-	-	-	-	-	-	-

Seneca Healthcare District
Comparative Balance Sheets - Board Report (DRAFT)
Dates as Indicated

	Unaudited FY 2023	Unaudited FY 2023	Audited FY 2022	Audited FY 2021	FY 2024-2023	
	9/30/2023	6/30/2023	6/30/2022	6/30/2021	\$ Change	% Change
ASSETS						
Current Assets						
Cash	\$ 290,401	\$ 446,341	\$ 747,360	\$ 3,115,934	\$ (155,939)	-34.94%
Short-term Investments	5,544,840	9,512,871	12,528,820	7,618,504	(3,968,031)	-41.71%
Total Cash and Equivalents	5,835,241	9,959,211	13,276,180	10,734,438	(4,123,970)	-41.41%
Patient Accounts Receivable	6,314,419	4,813,200	3,826,687	3,570,234	1,501,218	31.19%
Accounts Receivable Reserves	(3,049,661)	(2,807,090)	(2,695,705)	(2,453,764)	(242,571)	8.64%
Net Accounts Receivable	3,264,758	2,006,111	1,130,982	1,116,470	1,258,647	62.74%
<i>% of Gross Accounts Receivable</i>	<i>51.7%</i>	<i>41.7%</i>	<i>29.6%</i>	<i>31.3%</i>		
Inventory	388,123	389,345	337,226	325,481	(1,222)	-0.31%
Other Assets- Due (to)/from gov't payers	141,570	433,193	202,390	1,540,757	(291,623)	-67.32%
Board Restricted Funds - Facility Capital	351,545	351,545	449,934	1,253,165	0	
Board Restricted Funds	1,044,630	1,044,630	1,776,243	2,456,135	0	0.00%
Total Other Assets	1,925,868	2,218,713	2,765,794	5,575,539	(292,845)	-13.20%
Total Current Assets	11,025,866	14,184,035	17,172,955	17,426,447	(3,158,169)	-22.27%
Fixed Assets						
Land	90,610	90,610	90,610	90,610	0	0.00%
Buildings	6,332,966	6,332,966	5,801,899	5,762,782	0	0.00%
Capital Equipment (incl'd. construction in progress)	10,314,166	8,819,160	6,905,562	5,861,094	1,495,007	16.95%
Total Plant & Equipment	16,737,742	15,242,735	12,798,071	11,714,485	1,495,007	9.81%
Accumulated Depreciation	(10,322,359)	(10,214,911)	(9,811,659)	(9,363,323)	(107,448)	1.05%
Net Fixed Assets	6,415,383	5,027,824	2,986,411	2,351,162	1,387,559	27.60%
TOTAL ASSETS	\$ 17,441,250	\$ 19,211,859	\$ 20,159,367	\$ 19,777,608	\$ (1,770,610)	-9.22%
LIABILITIES AND RETAINED EARNINGS						
Current Liabilities						
Accounts Payable	\$ 1,542,601	\$ 1,766,116	\$ 1,598,381	\$ 513,833	\$ (223,514)	-12.66%
Accrued Payroll & Benefits	869,780	960,275	918,467	620,243	(90,495)	-9.42%
Accrued Other Liabilities	1,956,434	1,956,434	1,956,434	4,501,218	0	0.00%
Total Current Liabilities	4,368,815	4,682,825	4,473,282	5,635,295	(314,010)	-6.71%
Long-Term Liabilities						
Loans	0	0	0	1,508,168	0	#DIV/0!
Capitalized Leases	28,991	33,692	60,864	110,836	(4,701)	-13.95%
Total Long-Term Liabilities	28,991	33,692	60,864	1,619,004	(4,701)	-13.95%
TOTAL LIABILITIES	4,397,806	4,716,517	4,534,146	7,254,299	(318,711)	-6.76%
FUND BALANCE	13,043,444	14,495,343	15,625,220	12,342,178	(1,451,899)	-10.02%
TOTAL LIABILITIES AND FUND BALANCE	\$ 17,441,250	\$ 19,211,859	\$ 20,159,367	\$ 19,596,476	\$ (1,770,610)	-9.22%

Seneca Healthcare District
Detail of Long Term Debt
As of September 30, 2023

<u>Description</u>	<u>Original Amount</u>	<u>Origination Date</u>	<u>Interest Rate</u>	<u>Monthly Payment</u>	<u>Maturity</u>	<u>Secured By</u>	<u>Balance on Sept 30, 2023</u>
<u>Loans</u>							
CHFFA Help II Loan	387,890	July 2011	3.00%	0	September 2018	Patient AR	0
CHFFA Help II Loan	400,000	January 2015	3.00%	0	February 2019	Patient AR	0
Evident	114,000	October 2017	0.00%	0	September 2019	Equipment	0
PPP Loan	1,508,168	May 2020			May 2022		0
<u>Total Loans</u>	<u>2,410,058</u>			<u>0</u>			<u>0</u>
<u>Capitalized Leases</u>							
Siemens	172,672	September 2017	5.63%	2,492	August 2024	Equipment	28,991
Jules	500,081	February 2013	5.80%	0	February 2018	Equipment	0
<u>Total Capitalized Leases</u>	<u>672,753</u>			<u>2,492</u>			<u>28,991</u>
<u>Total Long Term Liabilities</u>	<u>3,082,811</u>			<u>2,492</u>			<u>28,991</u>

Seneca Healthcare District
Summary Statement of Cash Flows - Board Report
Fiscal Year-to-Date

	YTD
	9/30/2023
Net Income (Loss)	\$ (1,329,295)
Changes in:	
Depreciation	107,448
(Increase)/Decrease in Net Accounts Receivable	(1,408,647)
(Increase)/Decrease in Inventory	1,222
(Increase)/Decrease in Other Assets	291,623
Increase/(Decrease) in Accounts Payable	(196,118)
Increase/(Decrease) in Accrued Payroll & Benefits	(90,495)
Increase/(Decrease) in Other Accrued Liabilities	-
Net Cash Provided (Used) by Operating Activities	<u>(1,294,968)</u>
(Gain)/Loss on Sale of Fixed Assets	-
Additions to Fixed Assets	(1,495,007)
Net Cash Provided (Used) in Investing Activities	<u>(1,495,007)</u>
Proceeds from New Loans	-
Principal Payments of Loans	-
Principal Payments under Capital Leases	(4,701)
Principal Payments under Inter-Governmental Transfer Program	-
Net Cash Provided (Used) in Financing Activities	<u>(4,701)</u>
Net Change in Cash and Cash Equivalents	(4,123,970)
Cash and Cash Equivalents, Beginning of Period	<u>11,355,386</u>
Cash and Cash Equivalents, End of Period	<u><u>\$ 7,231,416</u></u>
*Inclusive of Board Restricted Cash	

Cash Detail by Account

Operating Checking - Plumas Bank	\$ 28,897
Suspense General Ledger for Receipts Pending R.A.'s	(6,204)
Payroll Checking - US Bank	16,425
Business Savings - Plumas Bank	308,298
Petty Cash - Receptionists	1,284
Local Agency Investment Fund	6,820,508
Series EE Bonds	62,208
Total Cash and Cash Equivalent Detail	<u><u>\$ 7,231,416</u></u>

**SENECA HEALTHCARE DISTRICT
ACTIVITY SUMMARY
FOR THE MONTH OF SEPTEMBER 2023**

MONTH TO DATE				YEAR TO DATE	
	CURRENT MONTH SEPT 2023	PRIOR MONTH AUG 2023	PRIOR YEAR MONTH SEPT 2022	JULY 2023 - SEPT 2023	JULY 2022 - SEPT 2022
1. In Patient Stays					
1.a Admissions	4	1	10	11	20
1.b Discharges	4	3	8	11	18
2. Out Patient Observations	14	9	10	33	45
3. Out Patient Surgeries	22	16	26	46	63
4. Emergency Visits	248	286	245	901	897
5. Lab Procedures	3,024	2,661	2,701	7,519	7,830
6. Radiology Procedures	279	276	339	859	961
6.a X-Ray Procedures	196	201	172	627	535
6.b Mammography	0	0	0	0	0
6.c MRI	12	9	4	29	12
6.d Ultrasound	8	10	15	28	21
6.e C T Scan	57	53	148	166	393
6. f Dexascanner	6	3	0	9	0
7. Respiratory Therapy/ABG/PFT	41	35	107	134	201
8. CardioPulmonary EKG/Holter	60	67	59	213	203
9. Stress Tests	0	0	0	0	0
10. Physical Therapy	257	367	367	946	1,057
11. Lake Almanor Clinic Visits	721	720	670	2,131	1,757
Dr. Ware	132	150	83	415	261
Dr. Walls/PA	173	168	69	433	245
Physician Office	193	147	176	516	176
NP Office	0	0	0	0	133
NP Walk-in/Hayden	146	176	242	558	671
Specialty/Other	77	79	100	209	271
ACUTE CARE					
12. Acute Patient Days	15	2	37	31	58
13. Acute ADC	0.50	0.06	0.50	0.34	0.63
14. % Occupancy	5.00	0.65	5.00	3.37	6.30
15. Avg Length of Stay	3.75	2.00	7.50	2.82	2.90
16. Swing Bed Days	19	3	0	30	29
17. Swing Bed ADC	0.63	0.10	0.00	0.33	0.32
18. Total ADC	1.13	0.16	0.50	0.66	0.95
SKILLED NURSING UNIT					
19. Patient Days	367	372	390	1,132	1,191
20. Average Daily Census	12.23	12.00	13.00	12.30	12.95
21. % Occupancy	76.46	75.00	81.25	76.90	80.91
TOTALS					
22. Patient Days	401	377	405	1,193	1,278
23. Average Daily Census	13.37	12.16	13.50	12.97	13.89
24. Total Adjusted Patient Days	1,486	2,123	1,540	5,419	4,910

Seneca Healthcare District
Professional Fees- Medical
September 30, 2023

G/L #	Description	Actual ME 9/30/2023	Budget ME 9/30/2023	(Over)/Under Budget	Actual YTD 9/30/2023	Budget YTD 9/30/2023	(Over)/Under Budget
	Grand Total	259,899.53	265,782.79	5,883.26	851,333.83	818,822.37	(32,511.46)
41220040	EMERG RM PHYSICIAN FEES	116,008.00	111,600.00	(4,408.00)	365,999.22	342,240.00	(23,759.22)
	SHD Contracted Physicians	80,680.00	81,840.00	1,160.00	234,765.00	239,242.50	4,477.50
	Locums Physicians	35,328.00	29,760.00	(5,568.00)	131,234.22	102,997.50	(28,236.72)
41220044	SURGERY PHYSICIAN FEES	28,965.80	30,621.71	1,655.91	64,478.54	91,865.12	27,386.58
41220044	Surgery - Surgeries Call	17,992.88	15,871.71	(2,121.17)	31,019.66	47,615.12	16,595.46
	Clinic	6,172.92	8,750.00	2,577.08	20,258.88	26,250.00	5,991.12
	CRNA	4,800.00	6,000.00	1,200.00	13,200.00	18,000.00	4,800.00
41220049	LK ALMANOR PHYSICIAN FEES	74,149.34	77,262.82	3,113.48	242,709.15	231,788.46	(10,920.69)
41229049							
	SHD Contracted Physicians	23,219.98	30,416.67	7,196.69	84,600.59	91,250.00	6,649.41
	FNP Supervision	2,550.00	3,000.00	450.00	7,350.00	9,000.00	1,650.00
	Locums Providers	31,360.00	30,000.00	(1,360.00)	99,818.33	90,000.00	(9,818.33)
	Walk-In Clinic	17,019.36	13,846.15	(3,173.21)	45,544.23	41,538.46	(4,005.77)
	Telemedicine (non-physician)	-	-	-	5,396.00	-	(5,396.00)
		74,149.34	77,262.82	3,113.48	242,709.15	231,788.46	(10,920.69)
Note: SHD Contracted Physicians includes Dr. Walls, Dr. Ware, ED physician hospitalist services, and Telemedicine							
	Other Professional Fees- Medical	40,776.39	46,298.26	5,521.87	178,146.92	152,928.79	(25,218.13)